<u>Personnel - Certificated Employees</u>

<u>Certified - Evaluation Instrument</u>

INTRODUCTION

Pursuant to Arlington Public Schools Board of Education Policy #4150, this Evaluation Handbook is intended to provide staff with a ready reference to the rules, regulations, and procedures of the Arlington Public Schools Teacher Evaluation Program. A comprehensive evaluation program has two main purposes: (1) to provide opportunities for self-analysis and self-development so that the individual staff member can develop his/her professional skills and performance to the optimum level; and, (2) to provide for a formal systematic evaluation process to maintain a quality education program.

BOARD POLICY STATEMENT

The Board recognizes that the teaching process is an extremely complex one and that the appraisal of this process is a difficult and technical function. Nevertheless, because it is universally accepted that good teaching is the most important element in a sound educational program, appraisals of teachers performance of duty, competence, and professional conduct shall be made (Nebraska School Law 79-843).

Appraisal of teaching service should serve these purposes:

- 1. To improve the quality of instruction and educational service to the children of our community.
- 2. To aid the individual teacher to grow professionally.
- 3. To make personnel decisions.

Evaluation of teacher performance must be a cooperative continuing process designed to improve the quality of instruction. The teacher shares with those who work with him/her the responsibility for development and maintenance of professional standards and attitudes regarding the evaluation process.

All certified staff are involved in the evaluation process. Non-classroom certified staff are also to be evaluated through a cooperative process.

Therefore, the Board delegates to the professional staff the responsibility of developing, organizing, and implementing a system-wide program for evaluating the instructional process.

PHILOSOPHY AND OBJECTIVES

WE BELIEVE THAT:

The appraisal process should improve the quality of instruction and educational services to the children of our community.

A school system has the responsibility to create a cooperative, working climate which will encourage the individual to improve his/her effectiveness.

Performance appraisal is a continuous, constructive, and cooperative responsibility of both the appraisee and the appraisor.

The appraisee should have the opportunity to use initiative and leadership in helping define his/her goals and selecting the means of their attainment.

The appraisal process should be tailored to the needs of the individual.

Attention should be focused upon specific actions, plans or objectives related to the individual's and the school system's long and short-term goals.

The appraisal process should be a guide for the appraisee and the evaluator in working toward more effective performance and toward a better educational program.

THE SPECIFIC OBJECTIVES OF THE PROGRAM ARE:

- 1. To focus on the evaluation of performance rather than on the appraisal of personal traits.
- 2. To identify as early as possible and plan for the kinds of assistance which the appraisee needs most.
- 3. To plan specific long and short-term goals to bring about improvement.
- 4. To provide an opportunity for each staff member to assess his/her performance periodically in terms of his/her expectations.
- 5. To assist the appraise in gaining a better understanding of the scope of his/her duties.
- 6. To classify professional performances according to objective, documented evidence into categories: 1 = Meets district standards; 2 = Does not meet district standards.

PERSONNEL

PROCEDURE

Each year prior to September 1st, the responsible school administrator will communicate to each certified staff member the evaluation procedure to be utilized. To assist teachers in understanding the purpose of teacher evaluation and its relationship to the school district's instructional goals, a copy of the teacher evaluation instrument will be provided to each teacher who will be evaluated.

All summative evaluations will become a permanent part of a teacher's employment record. Classroom observations will be retained by the building principal and are used as a method of determining the summative evaluation of each teacher. The observations indicated in the program are intended as minimum requirements only, and more frequent observations of the classroom teacher may be made at the discretion of the building principal. Teachers will be given copies of all observations used in determining the final teaching appraisal. A copy of the teachers final summative evaluation will also be given to the staff member. Should a teacher's contract be amended, terminated or not renewed, proper notice as required by law will be given.

TEACHER APPRAISAL SYSTEM INTRODUCTORY **OUTLINE**

Two Cycles A.

- 1. Clinical Supervision Cycle
- Professional Growth Cycle 2.

B. Clinical Cycle

- 1. All probationary staff and tenured staff on Level II.
- Staff member receives a minimum of two formal observations (at least one per 2. semester), and a post conference.
- 3. Staff member receives a summative evaluation and conference.

C. Professional Growth Cycle

- 1. All tenured staff on Level I.
- 2. One year of professional growth cycle is spent in the observation phase, which includes at least one formal observation and a summative conference.
- The two alternating years of this cycle are spent in the professional growth phase, 3. which includes a goal, plan of action, and a summative conference.

ARLINGTON PUBLIC SCHOOLS TEACHER/STAFF EVALUATION SYSTEM

EVALUATION OF PROBATIONARY STAFF MEMBERS

Clinical Supervision Cycle

A minimum of two formal observations of each probationary staff member annually. The formal observations and post observation conferences must be completed by December 1 and March 15 of each school year, with at least one evaluation per semester.

An annual summative evaluation conference and document will be completed for each probationary staff member by April 15

At the summative conference the evaluator and staff member will identify areas of strength and areas for improvement.

Teachers completing their probationary status will be notified at the summative conference of their level placement for the following year.

All certified staff members will follow the procedures for the level at which they are placed.

EVALUATION OF TENURED STAFF - LEVEL I

Level I involves a three year alternating plan for professional growth activities. One year will require a formal observation phase and the alternating two years will emphasize the professional growth/improvement cycle. Level I staff members have the probability of the clinical supervision cycle every third year.

An annual summative evaluation conference and form will be completed for each Level I staff member by May 1 of their clinical year.

Formal Observation Phase: A minimum of one formal observation/conference is required during the formal observation phase. Evaluators may initiate additional formal observations at their discretion. All formal observations must be completed by April 1.

Professional Growth Phase: Goals and plans for professional growth will be submitted for evaluation and discussion before September 15. The staff member and evaluator will conference at least twice during the school year to discuss the plan and progress toward achievement.

TENURED STAFF - LEVEL II

When the Level I documentation indicates the staff member's performance does not meet district expectations in any standard, placement at Level II may be initiated.

When a staff member's performance warrants placement at Level II, the evaluator must review all evaluation information collected with the superintendent. If the superintendent concurs with the evaluator's Level II placement the staff member will be notified no later than the summative conference.

Upon placement at Level II the staff member will receive and discuss a professional growth plan which describes deficiencies, specific means for correcting noted deficiencies, suggestions on how to make those changes and an adequate timeline for implementing the concrete suggestions for improvement. Identified deficiencies and/or growth plan will be discussed within two weeks of the observation of such deficiencies. The staff member may respond in writing to the evaluator's observation record within five working days of the notification.

The staff member must receive a minimum of two formal observations during the year of at Level II as described in the Clinical Supervision Cycle.

The staff member will be placed back on Level I on the recommendation of the supervisor.

TENURED STAFF - LEVEL III

The staff member will receive written notice by April 15 that the evaluator is recommending a Level III placement. At this time the evaluator will review with the staff member the reasons for Level III placement.

At this time the staff member may choose to resign from district employment. If the staff member does not wish to pursue this alternative the superintendent will submit a written recommendation of termination to the staff member and to the school board.

TERMS

<u>Clinical Supervision Cycle</u>: A rubric based observation system incorporating the use of preobservation communication, anecdotal records, lesson analysis and a prescriptive conference.

<u>Professional Growth Cycle:</u> A three year cycle for tenured staff in which one year is spent in observation phase and two alternate years are spent in professional growth phase.

<u>Observation Phase:</u> A year in the Professional Growth Cycle in which the tenured teacher receives at least one formal observation consisting of pre-observation communication, anecdotal records, lesson analysis and a prescriptive conference.

Professional Growth Phase: Alternate years in the Professional Growth Cycle in which the tenured teacher prepares a professional development plan to improve student instruction.

Professional Development Plan: Is an instructional goal and plan of action prepared by the tenured staff member with the input and approval of the evaluator.

<u>District Standards</u>: The domain or category which identifies a teaching area. These are specified by the Rubric and Assessment Benchmarks for Performance. A rating of Not Evident or Basic <u>does not</u> meet district standards. A rating of Proficient or Distinguished <u>meets</u> district standards.

Formal Observation: An entire instructional period of at least 30 consecutive minutes resulting in a written record and including pre and post observation communication.

<u>Informal Observation</u>: An unannounced observation or visitation (walkthrough) for any length of time which may or may not be followed by a conference.

<u>Summative Evaluation</u>: The final evaluation that is completed at the end of the clinical supervision cycle Level I (observation phase) or Level II placement. This summative evaluation is based upon the Rubric and Assessment Benchmarks for Performance.

<u>Level I</u>: A level of placement for tenured teachers who are meeting district standards as measured by the Rubric and Assessment Benchmarks for Performance.

<u>Level II</u>: A level of placement for tenured teachers who are not meeting district standards as measured by the Rubric and Assessment Benchmarks for Performance.

Level III: A level of placement for tenured teachers who are not meeting district standards as measured by the Rubric and Assessment Benchmarks for Performance resulting in a resignation or termination.

TRAINING AND OBSERVATION CRITERIA

- I. All staff members will be evaluated on 1) instructional performance, 2) professional and personal conduct and 3) classroom organization and management.
- II. The district will conduct training sessions for evaluators and staff at the beginning of each school year to review the evaluation process and forms.
- III. All forms (observation, summative, post-observation, etc.) will be devised by the school administrative staff, and will mirror the school's policies and practices.

Regulation No. 4150A

Article 4

ARLINGTON PUBLIC SCHOOLS

ASSESSMENT OF TEACHING COMPETENCE AND PERFORMANCE $\underline{\mathsf{FIRST}} \ \mathsf{YEAR} \ \mathsf{PROBATIONARY} \ \mathsf{TEACHER} \ \mathsf{SUMMATIVE} \ \mathsf{EVALUATION}$

Name	YearAssignment
Key:	N - Not Evident $B - Basic$ $P - Proficient$ $D - Distinguished$
standa	members will be rated on each standard. In addition, any criteria that does not meet district ards will be identified. Any rating less than Proficient does not meet district standards and appropriate criteria will be marked.
ARE	A I: INSTRUCTIONAL PERFORMANCE
	Standard 1: Teacher engages in weekly and daily lesson planning that provides a structure for student learning. Lessons are designed to provide students with the understanding they need to meet the objectives stated by the teacher:
Criter	ia:
1.1	evidence of weekly and daily lesson plans that are complete enough to provide a sound guideline to allow someone else to teach the class;
1.2	lesson plans are written clearly and include objectives, materials to be used, assessments to be used, and state or national standards;
1.3	teacher reflects on the success or failure of a lesson and uses this information to improve instruction;
1.4	submits weekly and daily lesson plans in organized format to building principal.
ARE	A II: PROFESSIONAL CONDUCT
	Standard 2: Teacher understands, enforces, and meets school rules, policies, and procedures as put forth in the student handbook, staff handbook and any update administrative memos or policy statements.
Criter	ria:
2.1	teacher meets all deadlines;
2.2	demonstrates an understanding of and shows an attempt to regularly enforce school rules, policies, procedures and expectations.
2.3	never any need to remind of responsibilities defined in Standard 2.

_____ Standard 3: Teacher engages in regular and ongoing contacts with parents or guardians of students. The nature of the contacts is to provide the parents or guardians with positive as well as negative feedback regarding the performance of their son/daughter.

Criteria:

- 3.1 teacher regularly makes contact with parents or guardians with both positive and negative comments regarding the student;
- 3.2 contacts are preventative in nature (regarding concerns) giving parents or guardians the opportunity to correct behavior or performance before it becomes a serious problem;
- 3.3 teacher can provide evidence of having contacted the majority of parents or guardians of his/her students during the year;
- 3.4 some evidence that teacher provides parents or guardians with information regarding classroom activities and events.
- _____ Standard 4: Teacher attempts to develop a strong, friendly relationship with all of the students in his/her class.

Criteria:

- 4.1 teacher knows all of his/her students by name and identifies them by name in class;
- 4.2 teacher regularly engages students in friendly conversation and is able to relate to at least one personal, "non-class" bit of information on each student;
- 4.3 students regularly seek to communicate with teacher and regularly initiate communication or seek advice;
- 4.4 problems with students are recognized and an attempt is made to communicate a willingness to talk.

AREA III: CLASSROOM ORGANIZATION AND MANAGEMENT

Standard 5: Teacher develops and enforces clear-cut set of classroom rules that are intended to provide a sound-learning environment for students. Students are also provided with a clear-cut set of consequences, designed to (a) improve or correct undesirable behavior and (b) develop student responsibility for their actions.

Signature of Teacher

Criter	ia:					
5.1	teacher rarely has to remind students of failure to follow classroom rules and procedures;					
5.2 evidence that students understand rules and consequences and have participated in development;						
5.3	classroom environment is orderly and students show respect for the teacher and the other students in the class.					
	Standard 6: Teacher develops classroom procedures that reduce "off task" time, provide for smooth and short transitions, reduce need for rules and promote a sound learning environment.					
Criter	ia:					
6.1	rarely does the teacher have to remind a student or the class of a procedure to be used;					
6.2	students comply with class procedures in an orderly manner;					
6.3	there is evidence that procedures have been practiced until they are fully understood and complied with by the entire class.					
	ummative appraisal is based on the following visits, observations, and/or conferences, as other informal observations or conferences:					
Teach	er's Comments (Optional):					
discus	eacher's signature indicates that he/she has seen this evaluation, had the opportunity to s it with the evaluator, and has been given a copy. It does not necessarily imply agreement he contents.					

Date

Signature of Evaluator

Date

ASSESSMENT OF TEACHING COMPETENCE AND PERFORMANCE SECOND YEAR PROBATIONARY TEACHER SUMMATIVE EVALUATION

Name	YearAssignment
Key:	N - Not Evident $B - Basic$ $P - Proficient$ $D - Distinguished$
standa	members will be rated on each standard. In addition, any criteria that does not meet district rds will be identified. Any rating less than Proficient does not mee t district standards and propriate criteria will be marked.
AREA	A I: INSTRUCTIONAL PERFORMANCE
	Standard 1: Teacher engages in weekly and daily lesson planning that provides a structure for student learning. Lessons are designed to provide students with the understanding they need to meet the objectives stated by the teacher:
Criteri	ia:
1.1	evidence of weekly and daily lesson plans that are complete enough to provide a sound guideline to allow someone else to teach the class;
1.2	lesson plans are written clearly and include objectives, materials to be used, assessments to be used and state or national standards;
1.3	teacher reflects on the success or failure of a lesson and uses this information to improve instruction;
1.4	submits weekly and daily lesson plans in organized format to building principal.
	Standard 2: Teacher develops and produces his/her own instructional materials for class.
Criteri	ia:
2.1	over 50% of the instructional materials used in the classroom are created by or modified by the teacher;
2.2	evidence that the teacher attempts to aid learning for students through the creation or modification of instructional materials for students.

5.3

their son/daughter.

Articl	ele 4 PERSONNEL	Regulation No. 4150A
	_ Standard 3: Teacher demonstrates an ability and willingness content and desired outcomes of a lesson to individual students	
Criter	ria:	
3.1	teacher makes use of three or more teaching styles on a regular bas	is;
3.2	lessons and outcomes reflect an understanding that there are different and learning styles present in the classroom although there is students rather than individualize;	
3.3	in planning, teacher comes closer to recognizing individual di students into smaller groups and basing the group assignments of than rate of learning;	
	_ Standard 4: Teacher makes use of and trains students in the learning techniques.	e use of collaborative
Criter	ria:	
4.1	evidence that the teacher attempts to group students into collaborative tried to teach collaborative learning techniques;	tive learning teams and
4.2	evidence that the materials, groupings, and outcomes are approlearning in many cases.	priate to collaborative
ARE	CA II: PROFESSIONAL CONDUCT	
	Standard 5: Teacher understands, enforces and meets scho procedures as put forth in the student handbook, staff hand administrative memos or policy statements.	' =
Criter	ria:	
5.1	teacher meets all deadlines;	
5.2	demonstrates an understanding of and shows an attempt to regular policies, procedures, and expectations.	ly enforce school rules

Standard 6: Teacher engages in regular and ongoing contacts with parents or guardians of students. The nature of the contacts is to provide the parents or guardians with positive as well as negative feedback regarding the performance of

never any need to remind of responsibilities defined in Standard 2.

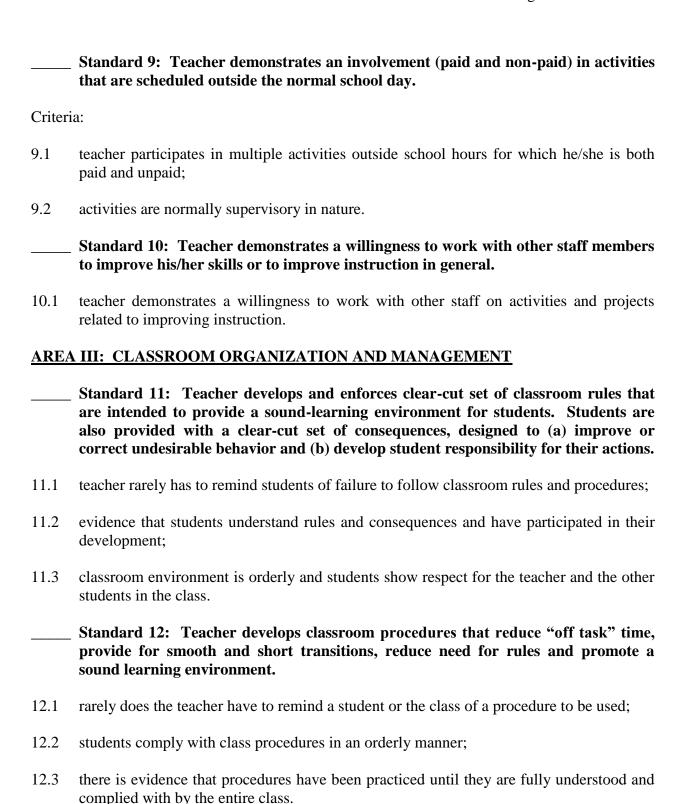
Criteria:

- 6.1 teacher regularly makes contact with parents or guardians with both positive and negative comments regarding the student;
- 6.2 contacts are preventative in nature(regarding concerns) giving parents or guardians the opportunity to correct behavior or performance before it becomes a serious problem;
- 6.3 teacher can provide evidence of having contacted the majority of parents or guardians of his/her students during the year;
- 6.4 some evidence that teacher provides parents or guardians with information regarding classroom activities and events.
- Standard 7: Teacher attempts to develop a strong, friendly relationship with all of the students in his/her class.

Criteria:

- 7.1 teacher knows all of his/her students by name and identifies them by name in class;
- 7.2 teacher regularly engages students in friendly conversation and is able to relate to at least one personal, "non-class" bit of information on each student;
- students regularly seek to communicate with teacher and regularly initiate 7.3 communication or seek advice:
- 7.4 problems with students are recognized and an attempt is made to communicate a willingness to talk.
- Standard 8: Teacher actively participates in required professional development program as well as seeking professional growth.

- 8.1 teacher meets or exceeds the required professional development program requirements;
- 8.2 actively pursues and participates in individual professional growth activities;
- 8.3 makes some use of newly learned teaching concepts in the classroom.



This summative appraisal well as other informal obse		llowing visits, observations, and/o	r conferences, as
Teacher's Comments (Opt	ional):		
		e has seen this evaluation, had the ven a copy. It does not necessarily	
with the contents.			
Signature of Teacher	Date	Signature of Evaluator	Date

PERSONNEL

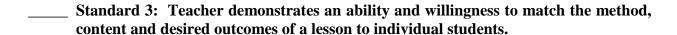
Article 4

Regulation No. 4150A

ASSESSMENT OF TEACHING COMPETENCE AND PERFORMANCE THIRD YEAR PROBATIONARY TEACHER AND TENURED TEACHER SUMMATIVE EVALUATION

Name	eYearAssignment
Key:	N – Not Evident B – Basic P – Proficient D – Distinguished
stand	members will be rated on each standard. In addition, any criteria that does not meet district ards will be identified. Any rating less than Proficient does not meet district standards and oppropriate criteria will be marked.
ARE	A I: INSTRUCTIONAL PERFORMANCE
	Standard 1: Teacher engages in weekly and daily lesson planning that provides a structure for student learning. Lessons are designed to provide students with the understanding they need to meet the objectives stated by the teacher:
Crite	ria:
1.1	evidence of weekly and daily lesson plans that are complete enough to provide a sound guideline to allow someone else to teach the class;
1.2	lesson plans are written clearly and include objectives, materials to be used, assessments to be used and state or national standards;
1.3	teacher reflects on the success or failure of a lesson and uses this information to improve instruction;
1.4	submits weekly and daily lesson plans in organized format to building principal.
	Standard 2: Teacher develops and produces his/her own instructional materials for class.
Crite	ria:
2.1	over 50% of the instructional materials used in the classroom are created by or modified by the teacher;
2.2	evidence that the teacher attempts to aid learning for students through the creation or

modification of instructional materials for students.



Criteria:

- 3.1 teacher makes use of three or more teaching styles on a regular basis;
- 3.2 lessons and outcomes reflect an understanding that there are different abilities and learning styles present in the classroom although there is a tendency to "group" students rather than individualize;
- 3.3 in planning, teacher comes closer to recognizing individual differences by grouping students into smaller groups and basing the group assignments on learning styles rather than rate of learning;
- _____ Standard 4: Teacher makes use of and trains students in the use of collaborative learning techniques.

Criteria:

- 4.1 evidence that the teacher attempts to group students into collaborative learning teams and tried to teach collaborative learning techniques;
- 4.2 evidence that the materials, groupings, and outcomes are appropriate to collaborative learning in many cases.
- Standard 5: Teacher demonstrates use of a variety of successful teaching styles in all classes taught.

Criteria:

- 5.1 teacher demonstrates use of a large number of different styles and regularly plans or makes changes in class based on student success or needs;
- 5.2 teacher can explain why a certain style is used in a given situation;
- 5.3 teacher makes good use of class time to allow students to acquire knowledge as a result of experience.
- _____ Standard 6: Teacher demonstrates an expectation of high performance on a set of clear-cut learning goals and teaches to a higher order process.

Criteria:

6.1 teacher sets clear-cut high expectations for students and adheres to them;

- he/she teaches to higher order thinking skills and is successful at least one half of the time;
- 6.3 many (at least 1/3) of the students in the class are involved in at least one higher order thinking skill activity during the class period.
- _____ Standard 7: The teacher properly aligns assessment in class to what has been taught and what students have learned. Appropriate assessment tools, including authentic assessments, are used in class.

Criteria:

- 7.1 teacher uses authentic assessments on a regular basis;
- assessments are teacher created and align completely with what has been taught and students are expected to learn;
- 7.3 assessments require students to exhibit the skills they have learned and make use of higher order thinking skills.

AREA II: PROFESSIONAL CONDUCT

_____ Standard 8: Teacher understands, enforces and meets school rules, policies and procedures as put forth in the student handbook, staff handbook and any update administrative memos or policy statements.

Criteria:

- 8.1 teacher meets all deadlines;
- 8.2 demonstrates an understanding of and shows an attempt to regularly enforce school rules, policies, procedures, and expectations.
- 8.3 never any need to remind of responsibilities defined in Criteria 8.
- Standard 9: Teacher engages in regular and ongoing contacts with parents or guardians of students. The nature of the contacts is to provide the parents or guardians with positive as well as negative feedback regarding the performance of their son/daughter.

- 9.1 teacher regularly makes contact with parents or guardians with both positive and negative comments regarding the student;
- 9.2 contacts are preventative in nature (regarding concerns) giving parents or guardians the opportunity to correct behavior or performance before it becomes a serious problem;

- 9.3 teacher can provide evidence of having contacted the majority of parents or guardians of his/her students during the year;
- 9.4 some evidence that teacher provides parents or guardians with information regarding classroom activities and events.

_____ Standard 10: Teacher attempts to develop a strong, friendly relationship with all of the students in his/her class.

Criteria:

- 10.1 teacher knows all of his/her students by name and identifies them by name in class;
- teacher regularly engages students in friendly conversation and is able to relate to at least one personal, "non-class" bit of information on each student;
- 10.3 students regularly seek to communicate with teacher and regularly initiate communication or seek advice;
- 10.4 problems with students are recognized and an attempt is made to communicate a willingness to talk.
- _____ Standard 11: Teacher actively participates in required professional development program as well as seeking professional growth.

Criteria:

- 11.1 teacher meets or exceeds the required professional development program requirements;
- 11.2 actively pursues and participates in individual professional growth activities;
- 11.3 makes some use of newly learned teaching concepts in the classroom.
- _____ Standard 12: Teacher demonstrates an involvement (paid and non-paid) in activities that are scheduled outside the normal school day.

- 12.1 teacher participates in multiple activities outside school hours for which he/she is both paid and unpaid;
- 12.2 activities are normally supervisory in nature.

Standard 13: Teacher demonstrates a willingness to work with other staff members to improve his/her skills or to improve instruction in general.

Criteria:

13.1 teacher demonstrates a willingness to work with other staff on activities and projects related to improving instruction.

AREA III: CLASSROOM ORGANIZATION AND MANAGEMENT

Standard 14: Teacher develops and enforces clear-cut set of classroom rules that are intended to provide a sound-learning environment for students. Students are also provided with a clear-cut set of consequences, designed to (a) improve or correct undesirable behavior and (b) develop student responsibility for their actions.

Criteria:

- 14.1 teacher rarely has to remind students of failure to follow classroom rules and procedures;
- 14.2 evidence that students understand rules and consequences and have participated in their development;
- classroom environment is orderly and students show respect for the teacher and the other 14.3 students in the class.
- Standard 15: Teacher develops classroom procedures that reduce "off task" time, provide for smooth and short transitions, reduce need for rules and promote a sound learning environment.

- 15.1 rarely does the teacher have to remind a student or the class of a procedure to be used;
- 15.2 students comply with class procedures in an orderly manner;
- 15.3 there is evidence that procedures have been practiced until they are fully understood and complied with by the entire class.

This summative appraisal is based on the following visits, observations, and/or conferences, as well as other informal observations or conferences:						
Wen as owner milen	nar ooser varion	of comercines.				
Teacher's Comments (Opt	cional):					
		e/she has seen this evaluation, a given a copy. It does not neces				
Signature of Teacher	Date	Signature of Evaluator	Date			

ARLINGTON PUBLIC SCHOOLS Rubric Based Evaluation A Developmental Evaluation Program

Article 4

Prioritizing Teaching Goals for Probationary and Tenured Teachers

Below is the time frame for expectations placed on teacher development through the use of the rubrics. Note that new skills are added each year. First year teachers are basically in a "survival mode," while second and third year teachers should be expected to become self-evaluative of their skills and what they must do to improve their performance.

First Year	Second Year	Third Year	Beyond Three
First year probationary	Second year	Third year probationary	Teachers offered a tenure
teachers are expected to	probationary teachers are	teachers are expected to	contract should continue
work on the following	expected to show a	demonstrate the proper	to improve and
skill areas during the first	continuing understanding	use of all of the skills	demonstrate the skills
year.	of and proper use of the	developed in the first two	evaluated in the first
	goals emphasized in the	years of teaching as well	three years of teaching.
 Student control 	first year of teaching. If	as adding the following	
 Basic planning 	one or more of the	skills.	
and management	standards is listed as not		
 Lesson sequence 	meeting district	 Teaching 	
 Relationships 	expectations, a Plan of	style	
and	Assistance is in effect.	Content	
Communication		pedagogy and	
	In addition to	assessment	
	demonstrating a	 Teaching to 	
	continuing improvement	higher order	
	of first year skills the	processes	
	second year teacher will		
	be expected to add the	A decision must be made	
	following skills to their	by the end of this school	
	teaching repertoire.	year to either offer the	
	 Use of materials 	teacher tenure, or to not	
	 Personalization 	offer a renewal of	
	(matching	contract.	
	method, content,	These decisions must be	
	students, and	based on the results of	
	desired	evaluations, work on	
	outcomes)	Plans of Assistance (if	
	 Collaborative 	any have been written),	
	learning	and the overall	
	 Professional 	improvement of the	
	development	teacher.	
	 District, school, 		
	and professional		
	contributions		

ASSESSMENT OF TEACHING COMPETENCE AND PERFORMANCE FIRST YEAR PROBATIONARY **MEDIA SPECIALIST** SUMMATIVE EVALUATION

NAM	IE		YEAR						
Key:	N – Not Evident	B – Basic	P – Proficient	D – Distinguished					
stand	Staff members will be rated on each standard. In addition, any criteria that does not meet district standards will be identified. Any rating less than Proficient does not meet district standards and the appropriate criteria will be marked.								
ARE	A I: INSTRUCTIO	NAL PERFOR	MANCE						
				oratively with classroom nation literacy skills into					
Crite	ria:								
1.1	Utilizes appropriate	e record of instru	ctional planning with	n classroom teachers;					
1.2	Promotes literature	;							
1.3	Assists with instruc	etion and evaluat	ion of cooperatively j	planned units;					
1.4	Assists teachers in	the selection and	utilization of approp	oriate resources;					
1.5	Recommends strate	egies for the integ	gration of resources a	tion of resources and technology into instruction.					
	_ Standard 2: Medi freedom through a			ading, and intellectual					
Crite	ria:								
2.1	Schedules events an	nd activities to pr	romote reading;						
2.2	Provides reader adv bibliographies and	,	.e. recommendations	, composing					
2.3	Creates displays and	l/or multimedia t	to promote reading.						

AREA II: PROFESSIONAL CONDUCT

Standard 3: Media specialist understands, enforces, and meets school rules, policies, and procedures as put forth in the student handbook, staff handbook, and any update administrative memos or policy statements.

Criteria:

- 3.1 Meets all deadlines:
- 3.2 Demonstrates understanding of and shows an attempt to regularly enforce school rules, policies, procedures, and expectations;
- 3.3 Never a need to remind of responsibilities defined in Standard 8.
- Standard 4: Media specialist communicates and interacts in a professional manner with the school community.

Criteria:

- 4.1 Demonstrates positive interpersonal relationships with students, staff, administrators, and parents/patrons;
- 4.2 Communicates effectively with students, staff, administrators, and parents/patrons.

AREA III: ORGANIZATION AND MANAGEMENT

Standard 5: Media specialist administers and maintains a center and program that fosters a positive learning environment while maintaining a flexible schedule.

Criteria:

- 5.1 Maintains an attractive, student-centered media center;
- 5.2 Is aware of instructional and curricular needs of students:
- 5.3 Insures accessibility to the media center and its materials for students and makes provisions for those with special needs.
- Standard 6: Media specialist ensures effective organization and accessibility of the center and resources.

- Maintains the media center database in a manner that promotes effective 6.1 identification and location of materials:
- 6.2 Catalogs and processes resources purchased for circulation;

The	teacher's	signature	indicates	that 1	he/she	has	seen	this	evaluation,	had	the	oppor	tunity to
disci	uss it with	the evalua	ator, and h	as bee	en give	n a c	сору.	It d	oes not nece	essari	ly in	nply ag	greemen
with	the conter	nts.											

Signature of Teacher	Date	Signature of Evaluator	Date

ASSESSMENT OF TEACHING COMPETENCE AND PERFORMANCE SECOND YEAR PROBATIONAARY **MEDIA SPECIALIST** SUMMATIVE EVALUATION

NAM	IE		YEAR						
Key:	N – Not Evident	B – Basic	P – Proficient	D – Distinguished					
stand	Staff members will be rated on each standard. In addition, any criteria that does not meet district standards will be identified. Any rating less than Proficient does not meet district standards and the appropriate criteria will be marked.								
ARE	A I: INSTRUCTIO	NAL PERFOR	MANCE						
				oratively with classroom nation literacy skills into					
Crite	ria:								
1.1	Utilizes appropriate	e record of instru	ctional planning with	n classroom teachers;					
1.2	Promotes literature	•							
1.3	Assists with instruc	etion and evaluat	ion of cooperatively	planned units;					
1.4	Assists teachers in	the selection and	utilization of approp	oriate resources;					
1.5	Recommends strate	egies for the integ	egration of resources and technology into instruction.						
	_ Standard 2: Medi freedom through a		· ·	ading, and intellectual					
Crite	ria:								
2.1	Schedules events an	nd activities to pr	romote reading;						
2.2	Provides reader adv bibliographies and	•	.e. recommendations	, composing					
2.3	Creates displays an	d/or multimedia	to promote reading.						

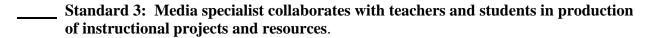
- 6.1 Participates in local workshops and/or opportunities provided by the professional library media organizations and/or educational associations;
- Reads professional journals in order to increase awareness of current educational issues.

The teacher's signature indicates that he/she has seen this evaluation, had the opportunity to discuss it with the evaluator, and has been given a copy. It does not necessarily imply agreement with the contents.

Signature of Teacher Date Signature of Evaluator Date

ASSESSMENT OF TEACHING COMPETENCE AND PERFORMANCE $\underline{\text{THIRD}}$ YEAR PROBATIONARY AND TENURED **MEDIA SPECIALIST** SUMMATIVE EVALUATION

NAME			YEAR					
Key:	N – Not Evident	B – Basic	P – Proficient	D – Distinguished				
stand		l. Any rating les		eriteria that does not meet district s not meet district standards and				
ARE	A I: INSTRUCTIO	NAL PERFOR	MANCE					
	Standard 1: Media specialist plans and works collaboratively with classroom teachers to integrate literature, resources, and information literacy skills into the curriculum.							
Crite	ria:							
1.1	Utilizes appropriate record of instructional planning with classroom teachers;							
1.2	Promotes literature;							
1.3	Assists with instruction and evaluation of cooperatively planned units;							
1.4	Assists teachers in	Assists teachers in the selection and utilization of appropriate resources;						
1.5	Recommends strate	Recommends strategies for the integration of resources and technology into instruction.						
	Standard 2: Medi freedom through a			ading, and intellectual				
Crite	ria:							
2.1	Schedules events an	Schedules events and activities to promote reading;						
2.2		Provides reader advisory services (i.e. recommendations, composing bibliographies and databases);						
2.3	Creates displays an	d/or multimedia	to promote reading.					



Criteria:

- 3.1 Assists students and staff with production activities;
- 3.2 Provides instruction in production techniques using a variety of formats
- Standard 4: Media specialist develops and provides instructional opportunities with information technologies for staff and students.
- 4.1 Assists students and staff in the access and utilization of resources and new technologies:
- 4.2 Provides orientation for new students and staff as needed;
- 4.3 Promotes awareness of outside resources such as public and college libraries. online services, and community resources;
- Disseminates information regarding educational television programming, distance 4.4 learning opportunities, and other electronic resources.

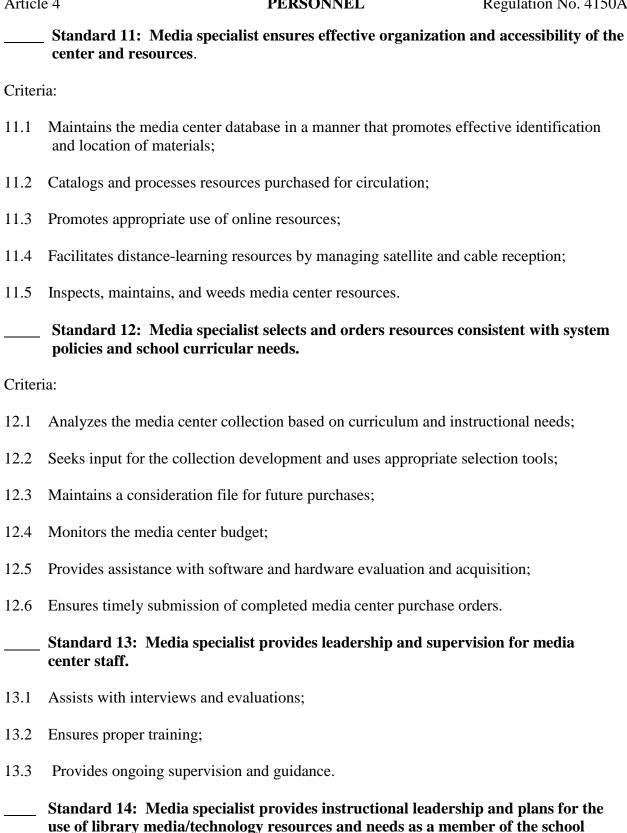
AREA II: PROFESSIONAL CONDUCT

Standard 5: Media specialist understands, enforces, and meets school rules, policies, and procedures as put forth in the student handbook, staff handbook, and any update administrative memos or policy statements.

Criteria:

- 5.1 Meets all deadlines;
- Demonstrates understanding of and shows an attempt to regularly enforce school rules, 5.2 policies, procedures, and expectations;
- 5.3 Never a need to remind of responsibilities defined in Standard 8.
- Standard 6: Media specialist communicates and interacts in a professional manner with the school community.

- Demonstrates positive interpersonal relationships with students, staff, administrators, and 6.1 parents/patrons;
- 6.2 Communicates effectively with students, staff, administrators, and parents/patrons.



technology committee.

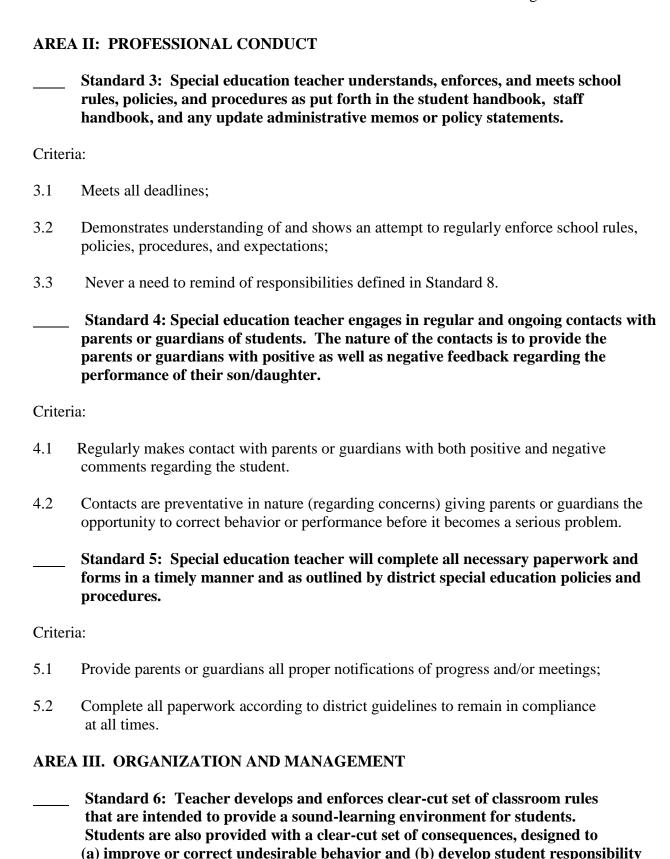
- 14.1 Assists in identifying resources that support the curriculum;
- 14.2 Assists in identifying resources needed for information literacy skills development.
- Standard 15: Media specialist leads the media committee in the development, evaluation, and revision of the media plan, policies, procedures, and services of the media program and media center.
- 15.1 Sets short and long term goals for the media services program;
- 15.2 Seeks input from and informs students, staff, and community about the School Library Media Center, its resources, services, program, and activities;
- 15.3 Maintains and uses statistical reports for instructional and budgetary planning;
- 15.4 Coordinates the procedure for challenged materials;
- 15.5 Disseminates current information about copyright law to staff and students as appropriate.

The teacher's signature indicates that he/she has seen this evaluation, had the opportunity to discuss it with the evaluator, and has been given a copy. It does not necessarily imply agreement with the contents.

Signature of Teacher	Date	Signature of Evaluator	Date

ASSESSMENT OF TEACHING COMPETENCE AND PERFORMANCE FIRST YEAR PROBATIONARY SPECIAL EDUCATION TEACHER SUMMATIVE EVALUATION

NAME			YEAR					
Key:	N – Not Evident	B – Basic	P – Proficient	D – Distinguished				
stand		. Any rating les	•	eriteria that does not meet district s not meet district standards and				
ARE	A I: INSTRUCTIO	NAL PERFOR	MANCE					
	Standard 1: Special education teacher engages in weekly and daily lesson planning that provides a structure for student learning. Lessons are designed to provide students with the understanding they need to meet the objectives stated by the teacher.							
Crite	ria:							
1.1	Evidence of weekly and daily lesson plans that show objectives, materials to be used and state or national standards;							
1.2	Teacher reflects on success or failure of lessons and uses this information to improve instruction;							
1.3	Submits weekly or daily lesson plans in organized format to building principal.							
	Standard 2: Special education teacher collaborates with regular educators to make accommodations and modifications as necessary for student success.							
Crite	ria:							
2.1	Discusses alternativ	e strategies with	classroom teachers;					
2.2	Consults with classe educational program		oncerning long-range	goals and objectives for the				
2.3		Cooperatively plan appropriate educational materials to implement an individual educational program;						
2.4	Assist in generating suitable instructional procedures by considering the child's learning style, arrange for instruction, and provide a way of measuring student progress.							



for their actions.

Signature of Evaluator

Date

Date

Signature of Teacher

Article 4

ASSESSMENT OF TEACHING COMPETENCE AND PERFORMANCE SECOND YEAR PROBATIONARY **SPECIAL EDUCATION TEACHER** SUMMATIVE EVALUATION

NAME			YEAR		
Key:	N – Not Evident	B – Basic	P – Proficient	D – Distinguished	
stand		. Any rating less	•	eriteria that does not meet district s not meet district standards and	
ARE	A I: INSTRUCTIO	NAL PERFORM	MANCE		
	that provides a str	ucture for stude	ent learning. Lesson	ekly and daily lesson planning ns are designed to provide e objectives stated by the	
Criter	ria:				
1.1	Evidence of weekly used and state or na	•	-	ectives, materials to be	
1.2	Teacher reflects on improve instruction		e of lessons and uses	s this information to	
1.3	Submits weekly or	daily lesson plan	s in organized forma	t to building principal.	
				ith regular educators to y for student success.	
Crite	ria:				
2.1	Discusses alternativ	e strategies with	classroom teachers;		
2.2	Consults with class the educational prog		oncerning long-range	goals and objectives for	
2.3	Cooperatively plan educational program		cational materials to	implement an individual	
2.4			1 2	considering the child's of measuring student progress.	

- 5.2 Contacts are preventative in nature (regarding concerns) giving parents or guardians the opportunity to correct behavior or performance before it becomes a serious problem.
- Standard 6: Special education teacher will complete all necessary paperwork and forms in a timely manner and as outlined by district special education policies and procedures.

Criteria:

- 6.1 Provide parents or guardians all proper notifications of progress and/or meetings;
- 6.2 Complete all paperwork according to district guidelines to remain in compliance at all times.

Signature of Evaluator

Date

Date

Signature of Teacher

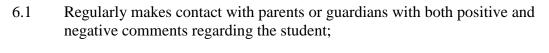
ASSESSMENT OF TEACHING COMPETENCE AND PERFORMANCE THIRD YEAR PROBATIONARY AND TENURED SPECIAL EDUCATION TEACHER SUMMATIVE EVALUATION

district

NAME			YEAR		
Key:	N – Not Evident	B – Basic	P – Proficient	D – Distinguished	
stand		l. Any rating les	•	criteria that does not meet district s not meet district standards and	
ARE	A I: INSTRUCTIO	NAL PERFORI	MANCE		
	planning that pro	vides a structur de students with	e for student learni	eekly and daily lesson ng. Lessons are they need to meet the	
Criter	ria:				
1.1	Evidence of weekly used and state or na	•	1	ectives, materials to be	
1.2	Teacher reflects on improve instruction		re of lessons and uses	s this information to	
1.3	Submits weekly or	daily lesson plan	ns in organized forma	at to building principal.	
	_			ith regular educators to y for student success.	
Crite	ria:				
2.1	Discusses alternative	ve strategies with	classroom teachers;		
2.2	Consults with class the educational pro		oncerning long-range	goals and objectives for	
2.3	Cooperatively plan educational program		cational materials to	implement an individual	

- 5.2 Demonstrates understanding of and shows an attempt to regularly enforce school rules, policies, procedures, and expectations;
- 5.3 Never a need to remind of responsibilities defined in Standard 8.
- Standard 6: Special education teacher engages in regular and ongoing contacts with parents or guardians of students. The nature of the contacts is to provide the parents or guardians with positive as well as negative feedback regarding the performance of their son/daughter.

Criteria:



- 6.2 Contacts are preventative in nature (regarding concerns) giving parents or guardians the opportunity to correct behavior or performance before it becomes a serious problem.
- Standard 7: Special education teacher will complete all necessary paperwork and forms in a timely manner and as outlined by district special education policies and procedures.

Criteria:

- 7.1 Provide parents or guardians all proper notifications of progress and/or meetings;
- 7.2 Complete all paperwork according to district guidelines to remain in compliance at all times.
- Standard 8: Special education teacher actively participates in required professional development program as well as seeking professional growth.

Criteria:

- 8.1 Meets or exceeds required professional development program requirements;
- 8.2 Actively pursues and participates I individual professional growth activities;
- 8.3 Makes some use of newly learned teaching concepts in the classroom;
- 8.4 Keeps current with changing state and federal laws, regulations, and guidelines.
- ____ Standard 9: Teacher demonstrates an involvement (paid and non-paid) in activities that are scheduled outside the normal school day.

Criteria:

- 9.1 Participates in multiple activities outside school hours for which he/she is both paid and unpaid;
- 9.2 Activities are normally supervisory in nature.
- Standard 10: Special education teacher demonstrates a willingness to work with other staff members to improve his/her skills or to improve instruction in general.

- 12.1

- 12.5 Establish avenues of dialog between the school and parents.

AREA III: ORGANIZATION AND MANAGEMENT

Standard 13: Teacher develops and enforces clear-cut set of classroom rules that are intended to provide a sound-learning environment for students. Students are also provided with a clear-cut set of consequences, designed to (a) improve or correct undesirable behavior and (b) develop student responsibility for their actions.

Article	: 4		PERSONNEL	Regulation No. 4150A
Criteri	a:			
13.1	Rarely have to remine	d students	of failure to follow classro	oom rules and procedures;
13.2	Evidence the students in their development;	understan	d rules and consequences	and have participated
13.3 Classroom environment is orderly and students show respect for the teach the other students in the class.		pect for the teacher and		
	reduce "off task" tim	e, provide	n teacher develops class for smooth and short to learning environment.	-
14.1	Rarely does the teacher	r have to r	emind a student or the cla	ass of a procedure to be used;
14.2	Students comply with	class proc	edures in an orderly mann	ner;
14.3	Evidence exists that percomplied with by the		-	they are fully understood and
	ammative appraisal is b s other informal observa			ations, and/or conferences, as
Teache	er's Comments (Option	al):		
discuss with th	-			ion, had the opportunity to not necessarily imply agreement or Date

ASSESSMENT OF COUNSELOR COMPETENCE AND PERFORMANCE FIRST YEAR PROBATIONARY COUNSELOR AND TENURED COUNSELOR SUMMATIVE EVALUATION

Name_			Year A	ssignment
Key:	N – Not Evident	B – Basic	P – Proficient	D – Distinguished
district		entified. Any rat	ting less than Profici	eriterion that does not meet ent does not meet district
AREA	I: INSTRUCTION	NAL PERFORM	MANCE	
	lesson planning	that provides a vide students w	structure for stud ith the understand	ooration in weekly and daily ent learning. Lessons are ing they need to meet the
Criteri	a:			
1.1		•	sson plans that are cone else to teach the c	omplete enough to provide a lass;
1.2	-	•	and include objectiv or national standard	es, materials to be used, s as applicable;
1.3	Counselor reflectimprove instruct		s or failure of a lesso	on and uses this information to
1.4	Counselor subm principal.	its weekly and d	aily lesson plans in	organized format to building
	Standard 2: Co		unicates high stand	ards and achievement
Criteri	a:			
2.1			educational, academ num development of	nic, career, personal and social every student;
2.2			-	reparation essential to choose ons, including college.

Article 4	PERSONNEL	Regulation No. 4150A
	Standard 8: Counselor provides a safe, welcoming present and discuss their academic needs and conce	•
Criteria:		
8.1	Counselor demonstrates a commitment to a personal a	nd professional code of ethics;
8.2	Counselor provides individual counseling in a confide	ntial setting.
	mative appraisal is based on the following visits, observations or conferences:	ations, and/or conferences, as
		_

Counselor's Comments (Optional):

ASSESSMENT OF COUNSELOR COMPETENCE AND PERFORMANCE <u>SECOND</u> YEAR PROBATIONARY AND TENURED **COUNSELOR** SUMMATIVE EVALUATION

Name			Year As	ssignment
Key: N	– Not Evident	\mathbf{B} – Basic	P – Proficient	D – Distinguished
district sta	andards will be id		ting less than Profici	eriterion that does not meet ent does not meet district
AREA I:	INSTRUCTIO	NAL PERFORM	MANCE	
	lesson plannin designed to pr	g that provides a	a structure for stude ith the understandi	ooration in weekly and daily ent learning. Lessons are ing they need to meet the
Criteria:				
1.1		•	sson plans that are cone else to teach the cl	omplete enough to provide a lass;
1.2	-	•	and include objective or national standard	es, materials to be used, s as applicable;
1.3	Counselor refle		s or failure of a lesso	n and uses this information to
1.4	Counselor subm principal.	nits weekly and d	aily lesson plans in o	organized format to building
	Standard 2: C expectations for		unicates high standa	ards and achievement
Criteria:				
2.1			educational, academ num development of	ic, career, personal and social every student;
2.2				reparation essential to choose

	Standard 3: Counselor develops and implements an effective school-based guidance curriculum and program that meets school and students' goals and objectives.
Criteria:	
3.1	Counselor organizes the counseling program by assessing needs, setting goals, an formulating a plan of action and program evaluation;
3.2	Counselor initiates and coordinates school-wide guidance and counseling activities;
3.3	Counselor manages time effectively and provides services on schedule;
3.4	Counselor maintains an organized, functional, and up-to-date office/counseling center;
3.5	Counselor seeks input from teachers and staff in making decisions about the school counseling program.
	Standard 4: Counselor provides effective and timely direct services to students including course scheduling, academic and vocational advising, post secondary planning, and follow-up services.
Criteria:	
4.1	Counselor plans and implements the registration process;
4.2	Counselor develops and maintains students' individual four-year plans;
4.3	Counselor registers students in courses commensurate with their needs;
4.4	Counselor demonstrates knowledge of counseling theories by selecting appropriate models and techniques for individual and group counseling;
4.5	Counselor uses appropriate counseling processes and techniques for individual and group sessions;
4.6	Counselor follows up individual and group counseling to monitor student progress.
	Standard 5: Counselor effectively coordinates student academic records, assuring accuracy, confidentiality, and timely transfer of academic and assessment data as appropriate.
Criteria:	
5.1	Counselor maintains accurate and meaningful student records and documentation;

Article 4	PERSONNEL	Regulation No. 4150A	
5.2	Counselor interprets testing results and other student data accurand parents;	rately to staff, students,	
5.2	Counselor conducts non-standardized educational assessments professional practices (e.g. classroom observation);	according to	
5.3	Counselor uses standardized tests and inventories according to published practices and professional standards;		
5.4	Counselor assures that testing conditions and the administration of standardized tests in the school are appropriate.		
	Standard 6: Counselor facilitates new student integration environment, and students' successful transition from one the next.		
Criteria:			
6.1	Counselor will provide information and activities to students and parents that will assist them in making the transition from one educational level to the next (i.e. elementary to middle school).		
AREA II:	PROFESSIONAL CONDUCT		
	Standard 7: Counselor understands, enforces and meets s and procedures as put forth in the student handbook, staff updated administrative memos or policy statements.	· -	
Criteria:			
7.1	Counselor meets all deadlines;		
7.2	Counselor demonstrates an understanding of and shows an atte enforce school rules, policies, procedures, and expectations;	empt to regularly	
7.3	Counselor never needs any reminder(s) of the responsibilities	defined in Standard 8.	
	Standard 8: Counselor engages in regular and ongoing conguardians of students. The nature of the contacts is to proguardians with positive as well as negative feedback regard of their son/daughter.	vide the parents or	

Criteria:

Article 4

Criteria:

8.1

8.2

8.3

8.4

- 9.1 Counselor is familiar with all of his/her students and attempts to identify them by name:
- 9.2 Counselor advocates for all students:

all of the students.

- Counselor communicates effectively with students; 9.3
- Students regularly seek to communicate with the counselor and regularly initiate 9.4 communication or seek advice:
- 9.5 Problems with students are recognized and an attempt is made to communicate a willingness to talk;
- 9.6 Counselor keeps information confidential unless disclosure is required to prevent clear and imminent danger to the student or others or when legal requirements demand that confidential information be revealed.

Standard 10: Counselor actively participates in required professional development program as well as seeking professional growth.

Criteria:

- 10.1 Counselor meets or exceeds the required professional development program requirements;
- 10.2 Counselor actively pursues and participates in individual profession growth activities;

Article 4		PERSONNEL	Regulation No. 4150A
		unselor promotes confidence ed personal responsibility fo	and perseverance in students to rachieving the goals of the
Criteria:			
15.1	Counselor is aware strive to achieve at		l and actively encourages students to
15.2	Counselor assists t into the curriculum		integrations of guidance activities
		ased on the following visits, outions or conferences:	bservations, and/or conferences, as
Counselo	r's Comments (Option	onal):	
	with the evaluator, a		evaluation, had the opportunity to does not necessarily imply agreement
Counselo	r Signature	Date Signatu	re of Evaluator Date

ASSESSMENT OF COUNSELOR COMPETENCE AND PERFORMANCE THIRD YEAR PROBATIONARY AND TENURED **COUNSELOR** SUMMATIVE EVALUATION

Name_			Year A	ssignment
Key:	N – Not Evident	\mathbf{B} – Basic	P – Proficient	D – Distinguished
district		entified. Any ra	ting less than Profici	eriterion that does not meet ent does not meet district
AREA	I: INSTRUCTIO	NAL PERFORM	MANCE	
	lesson planning designed to pro	g that provides a	a structure for stud with the understand	boration in weekly and daily ent learning. Lessons are ing they need to meet the
Criteria	:			
1.1		•	sson plans that are cone else to teach the c	omplete enough to provide a lass;
1.2	-		and include objective or national standard	es, materials to be used, s as applicable;
1.3	Counselor refle improve instruc		s or failure of a lesso	on and uses this information to
1.4	Counselor subn principal.	nits weekly and d	laily lesson plans in o	organized format to building
	Standard 2: C expectations fo		unicates high stand	ards and achievement
Criteria	:			
2.1			educational, academ num development of	nic, career, personal and social every student;
2.2				reparation essential to choose ons, including college.

	Standard 3: Counselor develops and implements an effective school-based guidance curriculum and program that meets school and students' goals and objectives.
Criteria:	
3.1	Counselor organizes the counseling program by assessing needs, setting goals, an formulating a plan of action and program evaluation;
3.2	Counselor initiates and coordinates school-wide guidance and counseling activities;
3.3	Counselor manages time effectively and provides services on schedule;
3.4	Counselor maintains an organized, functional, and up-to-date office/counseling center;
3.5	Counselor seeks input from teachers and staff in making decisions about the school counseling program.
	Standard 4: Counselor provides effective and timely direct services to students including course scheduling, academic and vocational advising, post secondary planning, and follow-up services.
Criteria:	
4.1	Counselor plans and implements the registration process;
4.2	Counselor develops and maintains students' individual four-year plans;
4.3	Counselor registers students in courses commensurate with their needs;
4.4	Counselor demonstrates knowledge of counseling theories by selecting appropriate models and techniques for individual and group counseling;
4.5	Counselor uses appropriate counseling processes and techniques for individual and group sessions;
4.6	Counselor follows up individual and group counseling to monitor student progress.
	Standard 5: Counselor effectively coordinates student academic records, assuring accuracy, confidentiality, and timely transfer of academic and assessment data as appropriate.
Criteria:	
5.1	Counselor maintains accurate and meaningful student records and documentation;

Article 4	PERSONNEL	Regulation No. 4150A
8.4	Counselor shares student information with staff within the lim	its of confidentiality;
8.5	Counselor responds promptly with requests for information;	
8.6	Counselor establishes effective professional relationships and	consults with staff.
	Standard 9: Counselor evaluates, tries innovative approach guidance strategies, including use of technologies, to impro	
Criteria:		
9.1	Counselor demonstrates knowledge of consulting processes are student, parents, teachers, and administrators;	nd techniques with
9.2	Counselor utilizes varied guidance techniques to enhance stud	ent learning;
9.3	Counselor will take responsible steps to protect students and outilizing technology	others from harm when
9.4	Counselor employs effective individual counseling strategies and behavior changes;	to facilitate attitude
9.5	Counselor uses support staff effectively.	
AREA II	: PROFESSIONAL CONDUCT	
	Standard 10: Counselor understands, enforces and meets and procedures as put forth in the student handbook, staff updated administrative memos or policy statements.	, <u>-</u>
Criteria:		
10.1	Counselor meets all deadlines;	
10.2	Counselor demonstrates an understanding of and shows an attenforce school rules, policies, procedures, and expectations;	empt to regularly
10.3	Counselor never needs any reminder(s) of the responsibilities	defined in Standard 8.
	Standard 11: Counselor engages in regular and ongoing c or guardians of students. The nature of the contacts is to p guardians with positive as well as negative feedback regard of their son/daughter.	provide the parents or
Criteria:		
11.1	Counselor regularly makes contact with parents or guardians values of the student;	with both positive and

PERSONNEL

Article 4

strive to achieve at a higher level;

PERSONNEL

Regulation No. 4150A

Date of Adoption: July 12, 2010 and August 9, 2010

Article 4