

**FOREST HILLS PUBLIC SCHOOLS
GRAND RAPIDS, MICHIGAN**

Regular Meeting of the Board of Education
Monday, January 12, 2026
6:30 PM
Forest Hills Administration Building

Agenda

- I. CALL TO ORDER
- II. PLEDGE OF ALLEGIANCE
- III. RECOGNITION
 - III.A. Board of Education Recognition
- IV. INSTRUCTIONAL HIGHLIGHT - Junior Kindergarten
- V. CONSENT GROUPING
 - V.A. Superintendent/Board of Education
 - V.A.1. Approval of Minutes
 - V.B. Business
 - V.B.1. Eastern Auxiliary Turf Field
 - V.B.2. Ada Elementary Renovations
 - V.B.3. Door Access Control Upgrade
 - V.B.4. 2025-2026 General Fund Appropriations Act Amendment Resolution
 - V.B.5. 2025-2026 Special Revenue Fund Appropriations Act Amendment Resolution
 - V.B.6. Refunded Property Taxes
 - V.C. Instruction
 - V.C.1. New Course Proposal — High School, West Michigan History
 - V.C.2. New Course Proposal — High School, AP Business with Personal Finance
 - V.C.3. New Course Proposal — High School, AP Cybersecurity
 - V.C.4. New Course Proposal — High School, AI Foundations and Ethics
 - V.C.5. New Course Proposal — High School, Entrepreneurial Thinking
- VI. PAYMENT OF BILLS
- VII. BOARD COMMUNICATION
- VIII. PUBLIC COMMENTS
- IX. ADJOURNMENT

BOARD OF EDUCATION
FOREST HILLS PUBLIC SCHOOLS
GRAND RAPIDS, MICHIGAN

January 12, 2026

ASSISTANT SUPERINTENDENT FOR INSTRUCTION

TOPIC: Instructional Highlight: Junior Kindergarten

This presentation provides the Board of Education with an overview of the district's first year of Junior Kindergarten implementation. It highlights the program's purpose, how students are identified and supported, and classroom experiences. The presentation also reflects on key learnings from Year One and outlines how the district will build on this strong foundation moving forward.

FOREST HILLS PUBLIC SCHOOLS
GRAND RAPIDS, MICHIGAN

CONSENT GROUPING

January 12, 2026

V. CONSENT GROUPING

A. SUPERINTENDENT/BOARD OF EDUCATION

1. Approval of Minutes – Approve the minutes of the January 7, 2026, Special Meeting and January 7, 2026, Closed Session.

B. BUSINESS

1. Eastern High Auxiliary Turf Field – Approve the contracts to perform construction work at Eastern High athletics at a total cost of \$3,288,497, including contingency, fees, general conditions, and allowances.
2. Ada Elementary Renovations – Approve the contracts to perform construction work at Ada Elementary at a total cost of \$9,077,465, including contingency, fees, general conditions, and allowances.
3. Door Access Control Upgrade – Approve the purchase and replacement of the door access control system from Motorola Solutions for an amount not to exceed \$1,981,289, including contingency funds.
4. 2025-2026 General Fund Appropriations Act Amendment Resolution – Amend the 2025-2026 General Fund Appropriations Act Resolution with available funds of \$167,117,194 and appropriations of \$141,183,368, as attached.
5. 2025-2026 Special Revenue Fund Appropriations Act Amendment Resolution – Amend the 2025-2026 Special Revenue Fund Appropriations Act Resolution with available funds of \$15,541,869 and appropriations of \$9,998,389, as attached.
6. Refunded Property Taxes – Authorize reimbursement of \$30,573.74 to Kent County for refunded property taxes.

C. INSTRUCTION

1. New Course Proposal – High School, West Michigan History – Approve the new high school course, West Michigan History.
2. New Course Proposal – High School, AP Business with Personal Finance – Approve the new high school course, AP Business with Personal Finance.
3. New Course Proposal – High School, AP Cybersecurity – Approve the new high school course, AP Cybersecurity.

4. New Course Proposal – High School, AI Foundations and Ethics – Approve the new high school course, AI Foundations and Ethics.
5. New Course Proposal – High School, Entrepreneurial Thinking – Approve the new high school course, Entrepreneurial Thinking.

**Items included in consent grouping are those that previously have been considered by the Board either in committee or at a prior meeting, or are of such a routine nature that discussion is not required. Board members may request that any item be removed from consent grouping for further discussion if additional information is needed or available.*

BOARD OF EDUCATION
FOREST HILLS PUBLIC SCHOOLS
GRAND RAPIDS, MICHIGAN

January 12, 2026

SUPERINTENDENT/BOARD OF EDUCATION

TOPIC: Approval of Minutes

Board of Education approval is requested for the minutes of the January 7, 2026, Special Meeting and the January 7, 2026, Closed Session.

PROPOSED MOTION:

I move that the Forest Hills Board of Education approve the minutes of the January 7, 2026, Special Meeting and the January 7, 2026, Closed Session.

FOREST HILLS PUBLIC SCHOOLS
GRAND RAPIDS, MICHIGAN

Minutes of Special/Organizational Meeting of the Board of Education
held on January 7, 2026

The Forest Hills Board of Education held a special meeting on January 7, 2026, at the Administration Building. President Fauson called the special meeting to order at 5 p.m.

CALL TO ORDER

Members Present: Fauson, Michaud, Terryn, DeBoer, Ninemeier, Colley, Kermode

ATTENDANCE

Members Absent: None

The meeting began with the Pledge of Allegiance.

PLEDGE OF
ALLEGIANCE

The special meeting was held to consider organizational items and conduct the superintendent's quarterly evaluation.

PURPOSE OF
SPECIAL MEETING

The Board discussed officer positions. A motion was made by Member Kermode and supported by Member Michaud that the Forest Hills Board of Education elect the same officers for 2026:

ELECTION OF
OFFICERS

- President – Fauson
- Vice President – Terryn
- Secretary – Ninemeier
- Treasurer – Michaud

Board discussion followed. The motion carried by a unanimous 7-0 voice vote.

The Board of Education discussed committee assignments. President Fauson announced the memberships will stay the same for the Board of Education standing committees for 2026:

BOARD OF
EDUCATION
COMMITTEE
ASSIGNMENTS
DISCUSSION

Finance Committee

Michaud
Kermode
Ninemeier

Curriculum Committee

Terryn
DeBoer
Colley

President Fauson will serve as the alternate for both committees.

The currently posted days/times will remain in place for the remainder of the 2025-2026 school year.

Motion by Member Colley, support by Member Kermode, to approve the minutes of the December 30, 2025, Special Meeting. The motion was approved by a unanimous 7-0 voice vote.

APPROVAL OF
MINUTES

There were no public comments.

PUBLIC COMMENTS

Motion by Member Kermode, second by Member Ninemeier, that the Board of Education move into closed session to conduct the superintendent evaluation pursuant to MCL 15.268(1)(a).

CLOSED SESSION

AYES: Michaud, Kermode, DeBoer, Ninemeier, Colley, Fauson, Terryn

NAYS: None

Motion carried by a unanimous 7-0 roll call vote. Regular session dismissed to closed session at 5:06 p.m.

President Fauson returned the meeting to open session at 6:47 p.m.

Superintendent Kirby thanked the board for their feedback, support, and dedication. He also reminded the board that he will be out of the district and not in attendance at the January 12 board meeting.

Member Michaud inquired if the board wanted to discuss continuing learning expectations for board members. Discussion followed regarding the value of continued learning. Board norms will be reviewed in small group meetings.

President Fauson inquired if there was other business of the board. Hearing none, she adjourned the meeting at 6:51 p.m.

SUPERINTENDENT'S
REPORT

BOARD
COMMUNICATION

ADJOURNMENT

Respectfully submitted,

Malorie Ninemeier, Secretary
Forest Hills Board of Education

BOARD OF EDUCATION
FOREST HILLS PUBLIC SCHOOLS
GRAND RAPIDS, MICHIGAN

January 12, 2026

ASSISTANT SUPERINTENDENT FOR FINANCE AND OPERATIONS



TOPIC: Eastern Auxiliary Turf Field

It is recommended that the Board of Education approve the contracts to perform construction work at Eastern High athletics at a total cost of \$3,288,497 including contingency, fees, general conditions, and allowances. This has been reviewed by the Board Finance Committee and is recommended for Board approval.

PROPOSED MOTION:

I move that the Forest Hills Public Schools Board of Education approve the contracts to perform construction work at Eastern High athletics at a total cost of \$3,288,497 including contingency, fees, general conditions, and allowances.

BOARD OF EDUCATION
FOREST HILLS PUBLIC SCHOOLS
GRAND RAPIDS, MICHIGAN

January 12, 2026

ASSISTANT SUPERINTENDENT FOR FINANCE AND OPERATIONS



TOPIC: Ada Elementary Renovations

It is recommended that the Board of Education approve the contracts to perform construction work at Ada Elementary at a total cost of \$9,077,465 including contingency, fees, general conditions, and allowances. This has been reviewed by the Board Finance Committee and is recommended for Board approval.

PROPOSED MOTION:

I move that the Forest Hills Public Schools Board of Education approve the contracts to perform construction work at Ada Elementary at a total cost of \$9,077,465 including contingency, fees, general conditions, and allowances.

BOARD OF EDUCATION
FOREST HILLS PUBLIC SCHOOLS
GRAND RAPIDS, MICHIGAN

January 12, 2026

ASSISTANT SUPERINTENDENT FOR FINANCE AND OPERATIONS



TOPIC: Door Access Control Upgrade

It is recommended that the Board of Education approve the purchase and replacement of the door access control system from Motorola Solutions for an amount not to exceed \$1,981,289, including contingency funds. This has been reviewed by the Board Finance Committee and is recommended for Board approval.

PROPOSED MOTION:

I move that the Forest Hills Public Schools Board of Education approve the purchase and replacement of the door access control system from Motorola Solutions for an amount not to exceed \$1,981,289, including contingency funds.

BOARD OF EDUCATION
FOREST HILLS PUBLIC SCHOOLS
GRAND RAPIDS, MICHIGAN

January 12, 2026

ASSISTANT SUPERINTENDENT FOR FINANCE AND OPERATIONS



TOPIC: 2025-2026 General Fund Appropriations Act Amendment Resolution

The Uniform Budgeting Act (P.A. 621) requires the Board of Education to adopt Appropriations Act Resolutions (budgets) prior to July 1 of each year for the General Fund.

PROPOSED MOTION:

I move that the Forest Hills Public Schools Board of Education amend the 2025-2026 General Fund Appropriations Act Resolution with available funds of \$167,117,194 and appropriations of \$141,183,368, as attached.

**Forest Hills Public Schools
General Appropriations Act
2025 - 2026 Fiscal Year**

**General Fund
Amendment - January 12, 2026**

RESOLVED, that this resolution shall be the General Fund appropriation of Forest Hills Public Schools for the fiscal year ending June 30, 2026, a resolution to make appropriations, to provide for the expenditure of the appropriations, and to provide for the disposition of all income received by Forest Hills Public Schools.

BE IT FURTHER RESOLVED, that the total revenue and fund balance estimated to be available for appropriations in the General Fund of Forest Hills Public Schools for the fiscal year ending June 30, 2026 is:

Revenue:	
Local	\$ 32,876,102
State	88,677,652
Federal	2,415,096
Incoming Transfers & Other Transactions	<u>12,082,623</u>
Total Revenue	\$ 136,051,473
Fund Balance, July 1	28,065,721
Total Available Funds	<u>\$ 164,117,194</u>

BE IT FURTHER RESOLVED, that \$141,183,368 of the total available to appropriate in the General Fund is hereby appropriated in the amounts and for the purposes set forth below:

Expenditures:	
Instruction	
Basic Programs	\$ 71,259,529
Added Needs	10,054,810
 Support Services	
Pupil	11,689,588
Instructional Staff	5,946,211
General Administration	1,016,488
School Administration	7,745,499
Business Services	1,969,897
Operation & Maintenance	13,933,330
Pupil Transportation	6,543,189
Central Services	4,873,172
Other - Athletics	3,599,427
Community Services	2,085,015
Outgoing Transfers & Other Transactions	467,213
Total Appropriated	<u>\$ 141,183,368</u>

**Forest Hills Public Schools
General Appropriations Act
2025 - 2026 Fiscal Year**

General Fund

FURTHER RESOLVED, that no Board of Education member or employee of the school district shall expend any funds or obligate the expenditure of any funds except pursuant to appropriations made by the Board of Education and in keeping with the budgetary policy statement adopted by the Board; and

BE IT FURTHER RESOLVED, that the Superintendent is charged with the general supervision of the execution of the budget adopted by the Board and shall hold the building principals and department heads accountable for performance of their responsibilities within the amounts appropriated by the Board of Education and in keeping with the budgetary policy statement adopted by the Board.

BE IT FURTHER RESOLVED, that the Board of Education will levy up to 18.00 mills of taxes on all non-homestead property for general operating purposes and .9883 mill on homestead and non-homestead property for recreation purposes.

BE IT FURTHER RESOLVED, that for purposes of meeting emergency needs of the school district, transfers of appropriations may be made upon the written authorization of the Superintendent and Board of Education President. Such transfer shall be presented to the Board of Education at its regularly scheduled meeting in the form of an appropriations amendment.

This amendment resolution is effective January 12, 2026.

BOARD OF EDUCATION
FOREST HILLS PUBLIC SCHOOLS
GRAND RAPIDS, MICHIGAN

January 12, 2026

ASSISTANT SUPERINTENDENT FOR FINANCE AND OPERATIONS



TOPIC: 2025-2026 Special Revenue Fund Appropriations Act Amendment Resolution

The Uniform Budgeting Act (P.A. 621) requires the Board of Education to adopt Appropriations Act Resolutions (budgets) prior to July 1 of each year for the Special Revenue Fund.

PROPOSED MOTION:

I move that the Forest Hills Public Schools Board of Education amend the 2025-2026 Special Revenue Fund Appropriations Act Resolution with available funds of \$15,541,869 and appropriations of \$9,998,389, as attached.

**Forest Hills Public Schools
General Appropriations Act
2025 - 2026 Fiscal Year**

Special Revenue Fund

Amendment - January 12, 2026

RESOLVED, that this resolution shall be the Special Revenue Fund appropriation of Forest Hills Public Schools for the fiscal year ending June 30, 2026, a resolution to make appropriations, to provide for the expenditure of the appropriations, and to provide for the disposition of all income received by Forest Hills Public Schools.

BE IT FURTHER RESOLVED, that the total revenue and fund balance estimated to be available for appropriations in the Special Revenue Fund of Forest Hills Public Schools for the fiscal year ending June 30, 2026 is:

Revenue:

Child Care Fund	\$ 1,347,025
Food Service Fund	5,650,013
Student/School Activity Fund	2,685,000
Total Revenue	<u>\$ 9,682,038</u>
Fund Balance, July 1	5,859,831
Total Available Funds	<u>\$ 15,541,869</u>

BE IT FURTHER RESOLVED, that \$9,998,389 of the total available to appropriate in the Special Revenue Fund is hereby appropriated in the amounts and for the purposes set forth below:

Expenditures:

Child Care Fund	\$ 1,599,604
Food Service Fund	5,798,785
Student/School Activity Fund	2,600,000
Total Appropriated	<u>\$ 9,998,389</u>

FURTHER RESOLVED, that no Board of Education member or employee of the school district shall expend any funds or obligate the expenditure of any funds except pursuant to appropriations made by the Board of Education and in keeping with the budgetary policy statement adopted by the Board; and

BE IT FURTHER RESOLVED, that the Superintendent is charged with the general supervision of the execution of the budget adopted by the Board and shall hold the building principals and department heads accountable for performance of their responsibilities within the amounts appropriated by the Board of Education and in keeping with the budgetary policy statement adopted by the Board.

BE IT FURTHER RESOLVED, that for purposes of meeting emergency needs of the school district, transfers of appropriations may be made upon the written authorization of the Superintendent and Board of Education President. Such transfer shall be presented to the Board of Education at its regularly scheduled meeting in the form of an appropriations amendment.

This amendment resolution is effective January 12, 2026

BOARD OF EDUCATION
FOREST HILLS PUBLIC SCHOOLS
GRAND RAPIDS, MICHIGAN

January 12, 2026

ASSISTANT SUPERINTENDENT FOR FINANCE AND OPERATIONS

Julie Davis

TOPIC: Refunded Property Taxes

It is recommended that the Board of Education authorize reimbursement of \$30,573.74 to Kent County for refunded property taxes. This has been reviewed by the Board Finance Committee and is recommended for Board approval.

PROPOSED MOTION:

I move that the Forest Hills Public Schools Board of Education authorize reimbursement of \$30,573.74 to Kent County for refunded property taxes.

BOARD OF EDUCATION
FOREST HILLS PUBLIC SCHOOLS
GRAND RAPIDS, MICHIGAN

January 12, 2026

ASSISTANT SUPERINTENDENT FOR INSTRUCTION

ST

TOPIC: Approval of a New Course Proposal, high school, West Michigan History

The Instruction Department is recommending Board of Education approval of a new high school course, West Michigan History. The course proposal was reviewed by both the high school level team and the Board Curriculum Committee.

West Michigan History

CHS / 11 and 12/ 0.5 Credit

Prerequisites: None

The West Michigan History course will focus on the local history of Ada-Cascade and Grand Rapids (Potawatomi settlements, fur trade, Rix Robinson and early settlers, 19th-century schools and businesses, military service, immigrant communities, and the furniture industry). Additionally, American cultural heritage in athletics, fine arts, benevolent societies, public celebrations, and democratic institutions-emphasizing leadership, event-organizing, and community involvement, will be explored. The desired action and outcomes would be for students to be involved in the planning and execution of the Veterans Day Assembly, Homecoming Powderpuff Game, the Ada-Cascade Bugle Newspaper, the planning and staffing of the annual FHC Holiday Duals, and organizing the Ada Vintage Baseball Game in the spring. Students would engage in planning, implementation, execution, and evaluation of community events that enrich the student body of FHC.

PROPOSED MOTION:

I move that the Forest Hills Board of Education approve the new high school course, West Michigan History.

BOARD OF EDUCATION
FOREST HILLS PUBLIC SCHOOLS
GRAND RAPIDS, MICHIGAN

January 12, 2026

ASSISTANT SUPERINTENDENT FOR INSTRUCTION SH

TOPIC: Approval of a New Course Proposal, high school, AP Business with Personal Finance

The Instruction Department is recommending Board of Education approval of a new high school course, AP Business with Personal Finance. The course proposal was reviewed by both the high school level team and the Board Curriculum Committee.

AP Business with Personal Finance

CHS/EHS/NHS /11 and 12/ 1.0 Credit

Prerequisites: None

AP Business with Personal Finance is a full-year high school business and personal finance course that aligns closely with a college-level introduction to business course. Students explore the business disciplines of entrepreneurship, marketing, finance, accounting, and management through real-world business applications, case studies, and project-based learning. In addition, students learn and apply all the National Standards for Personal Finance Education created by the Council for Economic Education and the Jump\$tart Coalition for Personal Financial Literacy.

PROPOSED MOTION:

I move that the Forest Hills Board of Education approve the new high school course, AP Business with Personal Finance.

BOARD OF EDUCATION
FOREST HILLS PUBLIC SCHOOLS
GRAND RAPIDS, MICHIGAN

January 12, 2026

ASSISTANT SUPERINTENDENT FOR INSTRUCTION

SH

TOPIC: Approval of a New Course Proposal, high school, AP Cybersecurity

The Instruction Department is recommending Board of Education approval of a new high school course, AP Cybersecurity. The course proposal was reviewed by both the high school level team and the Board Curriculum Committee.

AP Cybersecurity

CHS/EHS/NHS / 9, 10, 11, and 12/ 1.0 Credit

Prerequisites: None

AP Cybersecurity is a full-year high school course that offers a broad introduction to the field and aligns closely with a college-level, introductory cybersecurity course. Students learn about common threats and vulnerabilities and how they combine to create risk. Students study how individuals and organizations manage risk and how risk can be mitigated.

PROPOSED MOTION:

I move that the Forest Hills Board of Education approve the new high school course, AP Cybersecurity.

BOARD OF EDUCATION
FOREST HILLS PUBLIC SCHOOLS
GRAND RAPIDS, MICHIGAN

January 12, 2026

ASSISTANT SUPERINTENDENT FOR INSTRUCTION

SH

TOPIC: Approval of a New Course Proposal, high school, AI Foundations and Ethics

The Instruction Department is recommending Board of Education approval of a new high school course, AI Foundations and Ethics. The course proposal was reviewed by both the high school level team and the Board Curriculum Committee.

AI Foundations and Ethics

NHS / 9, 10, 11, and 12/ 0.5 Credit

Prerequisites: None

AI Foundations is an introductory, project-based course designed for all high school students, including those with no prior programming knowledge, to master the core principles of computer science and critically analyze the growing role of Artificial Intelligence (AI) in everyday life. Through collaborative, supportive learning environments and hands-on projects, students acquire practical skills by learning to write programs in Python using functions, loops, and conditionals, applying computational thinking strategies like decomposition and pattern recognition to solve structured problems. Beyond coding, the curriculum emphasizes real-world systems and ethics: students will explore how computing systems work, analyze the structure of the Internet and data flow, and investigate cybersecurity risks, including encryption and authentication. Crucially, the course integrates ethical and societal awareness, teaching students to explain how generative AI models work, evaluate their outputs for bias and misinformation, and analyze the social, ethical, and privacy implications of AI and data use, ultimately empowering them to use computing as a tool for shaping the world and solving meaningful problems in their community.

PROPOSED MOTION:

I move that the Forest Hills Board of Education approve the new high school course, AI Foundations and Ethics.

BOARD OF EDUCATION
FOREST HILLS PUBLIC SCHOOLS
GRAND RAPIDS, MICHIGAN

January 12, 2026

ASSISTANT SUPERINTENDENT FOR INSTRUCTION

SA

TOPIC: Approval of a New Course Proposal, high school, Entrepreneurial Thinking

The Instruction Department is recommending Board of Education approval of a new high school course, Entrepreneurial Thinking. The course proposal was reviewed by both the high school level team and the Board Curriculum Committee.

Entrepreneurial Thinking

NHS / 10, 11, and 12/ 0.5 Credit

Prerequisites: None

In this elective course, students develop and implement business plans as individual and group entrepreneurs. Students collaborate with each other and community stakeholders to produce and market products to a target audience, building sales, marketing, and design skills along the way.

PROPOSED MOTION:

I move that the Forest Hills Board of Education approve the new high school course, Entrepreneurial Thinking.

BOARD OF EDUCATION
FOREST HILLS PUBLIC SCHOOLS
GRAND RAPIDS, MICHIGAN

January 12, 2026

ASSISTANT SUPERINTENDENT FOR FINANCE AND OPERATIONS



TOPIC: Payment of Bills

The financial report is presented for Board approval and includes the following information:

Summary of Bills Payable

PROPOSED MOTION:

I move that the Forest Hills Board of Education approve expenditures for the payment of bills for November 2025, as presented.

GENERAL FUND	10,366,153.91
DEBT FUND	
CAPITAL PROJECTS FUND 2023	331,225.19
CAPITAL PROJECTS FUND 2025	41,216.62
SPECIAL REVENUE FUND	
Food Service	348,695.11
Childcare	9,279.25
Student/School Activity	178,730.40
TOTAL EXPENDITURES	
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	\$11,275,300.48

Forest Hills Public Schools
Disbursements
For Month Ended November 2025

Fund	General Checking			Debt Service	Payroll Checking			Flex Checking - Employee Flexible Spending Accounts		Total Disbursements
	Checks (323617-324323)	ACH Checks (V100159-V100259)	ACH & Wire Disbursements	ACH Disbursement October / April	Checks (329528-329636)	Direct Deposit Payments	ACH & Wire Disbursements	Manual Payments	Debit Card Payments	
General	1,708,538.04	\$ 302,029.39	\$ 2,756,573.85		\$ 7,954.58	\$ 3,937,913.48	\$ 1,456,306.69	\$ 8,919.78	\$ 1,770.98	\$ 10,180,006.79
General, Athletics	59,150.59	11,888.56	74,304.54							145,343.69
General, Grants	38,964.15	798.10	1,041.18							40,803.43
GENERAL SUBTOTAL	1,806,652.78	314,716.05	2,831,919.57		7,954.58	3,937,913.48	1,456,306.69	8,919.78	1,770.98	10,366,153.91
Debt Service										-
Capital Projects-2023	26,558.90	304,666.29								331,225.19
Capital Projects-2025	18,278.38	22,938.24								41,216.62
Special Revenue Fund										
Food Service	3,974.51	344,394.51	326.09							348,695.11
Child Care	539.40		8,739.85							9,279.25
Student/School Activity	108,885.07	11,130.23	58,715.10							178,730.40
	\$ 1,964,889.04	\$ 997,845.32	\$ 2,899,700.61	\$ -	\$ 7,954.58	\$ 3,937,913.48	\$ 1,456,306.69	\$ 8,919.78	\$ 1,770.98	\$ 11,275,300.48